## forces

To do well, operators are expected to beat competitors and protect their intellectual property with trademarks and patents. To ensure success they believe they have to be secretive and not share their knowledge.

However, in the micro business sector things are changing.

Successful businesses are now sharing not only knowledge, but resources. Much of their business is built on a mutual trust and a gut feeling about the people with whom to develop an alliance.

Examples of this mutually beneficial cooperation are three screen printers, who have boosted their businesses by supporting each other.

During the recent gas crisis Terry Rogers,



from Crazy Shirts, could not complete his orders because he could not use his gas dryer. He approached John Allock, from Landing Gear, who was able to keep Mr Rogers going with his electric dryer.

"It is important for micro businesses to support each other," Mr Allock said.

"I also network with Tony Hardman, from All Pro, as he has expertise in areas of printing that I do not have. By sharing technology we learn from each other."

The three share knowledge relating to raw materials and specific procedures, but most importantly they give each other work.

Micro businesses often experience peaks when the workload becomes overpowering and it is essential to have another operator who can take some of the burden.

"Customer service is the most important aspect of our business... we must ensure that the job is always completed on time,"

Mr Allock said.

"We simply give part of our workload to each other, and the customer ends up delighted by the speedy service."

ea For this type of sharing to work, Mr Hardman feels operators must also share a similar philosophy: "what can I do for you?". "People who believe in, and live by, this philosophy are usually open and honest," Mr Hardman said.

"If I was taken advantage of I would put it down to bad experience but I would still do business that way again."

Micro businesses must be proactive, but not aggressive, with their marketing strategies. ret

Businesses have to learn to work together to ensure successful growth into the new millennium and beyond.

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## the Monitor risks



USING a computer can be a health hazard, especially if it is installed without consideration of the operator's comfort. The utimate cost of a poor working environment is not only in quantifiable areas — higher absenteelsm, accident rates and WorkCover claims — but also in less tangible areas.

If operators are physically uncomfortable they will be less motivated and have less job satisfaction.

The first step to understanding and minimising the problems is to acknowledge that a good working environment is crucial to an employee's well-being and health.

Apart from repeated motions, such as using a keyboard or calculator, other causes being in an awkward position to complete a task, or maintaining a position to complete a task, or maintaining a position to romplete a task, or maintaining a position for long periods.

In order to prevent employee fatigue and injury, follow these basic principles:

Provide fully adjustable chairs, footrests and padded rests to ease pressure on limbs;

Encourage frequent rest breaks for body and eyes:

Train employees to stretch regularly and exercise tired muscles;

Provide anti-glare filters for monitors;

Encourage employees to take regularly and exercise tred muscles;

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An investment in properly designed work stations and better work practices will pay for itself by increasing productivity and reducing absenteeism and employee turnover.

## rong cinemas

AN article about the company Big Fish in the October edition of Your Business incorrectly referred to sculptures commissioned for cinemas at Crown casino and Sunshine as being Hoyts cinemas.

The works were actually commissioned by Village cinemas, not Hoyts.

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JULIE Putting an idea real education. reports into practice is a

"I wasn't even thinking overseas to begin with, I wanted to make it here."

He took his prototype to a family member, Reg Taylor of R&L Enterprises, an importer of kitchen products.

"I needed a distributor and he was interested, but when I told him how much it was going to cost he said 'no way'. He said I should look at

with a successful small business, Steven D'Elia did not need to take on another project. But SignEFX, the sign writing company he started 12 years ago, was doing so well he needed another challenge. "Ifelt if I didn't have a go, to see if my ideas would work, I would regret it," he said.

His first effort was a bit of fun — an adult board game for hens' nights.

"I learnt so much about shelf space and what the distributors and retailers want," he said.

"The other thing that was very important was pricing. I made a lot of mistakes with the game because I didn't know.

"I had to consider margins for distributors and retailers, things I'd never had to think about with my business."

So when the 34-year-old started work on his next project, the Hygiene Hanger, he was better prepared.

Mr D'Elia designed the hanger to dry out dishcloths and sponges and prevent them from smelling and spreading germs.

"It used to make me laugh that my wife would spend all this time cleaning up and then just leave the cloths and sponges screwed up on the sink," he said.

"I thought there must be a better way to keep it tidy and stop the smells.

"Originally I wanted a multi-purpose kitchen stand, but I had to face reality that anything I added would make it too expensive for me."

After simplifying the design with the help of a friend in the sheet metal trade, Mr D'Elia sought prices from manufacturers.

"I wasn't even thinking." Mr D'Elia took his advice and faxed his design to a supplier in Talwan.

"I couldn't believe the price they quoted, it was about four times cheaper," he said. "My concern then was what kind of quality it would be."

But when he received a few samples back, in plastic-coated, chrome-plated and stainless steel varieties, he was pleasantly surprised.

"They had actually done some things extra to make it better, such as sanding an edge which would have cost too much here," he said.

The hanger, which retails for \$7.95, has still been an expensive business—about \$10,000—and has taken more than a year to develop.

Mr D'Elia had some orders from a trade show in Sydney, but it has been a battle to find an outlet. Kmart has ordered some, but he doesn't work like that. When you see someone on a show who has made something and he's a millionaire, you know that the person just didn't get there so easily," he said.

"It has probably taken years to get it right and for every product there are millions that don't make it.

"I'm lucky I've had the time and freedom to work on it myself, otherwise it would have cost me twice as much."

But he has no regrets.

"The money I have invested here has been like a course at a university, only better. I have learnt so much and I am proud that I did it."



Mr Bellette said the cost of production in Australia had forced him to look overseas for a manufacturer.

5

ventor

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"No one was doing the plastic moulding I needed for the Sandlok, but I could never have afforded to have it made here. The cost just isn't realistic for small-time people like me," Mr Bellette said.

An adviser at Small Business Victoria helped him come up with a list of about 10 umbrella manufacturers in Asia. One of

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them agreed to produce the safety point on an umbrella and pass on a share of the sales to Mr Bellette.

The cheques are not likely to see him put up his feet any time soon, but when he thinks he is running out of steam, a bit of good news spurs him.

In September he was told Amway would put Sandlok in 300,000 catalogues next year.

"If it goes well, it could lead to

being put in the American catalogue, which has a much bigger market," Mr Bellette said.

And avenues may open in Europe as a result of Sandlok enjoying exposure at a trade show there.

East London University is also conducting wind tunnel tests using the Sandlok clip-on umbrellas. The safety point has undergone comprehensive tests at Monash University.

Mr Bellette is also working on other projects. Like his invention, he is not easily swayed.



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